# erecith corporation

Bear Stearns 17<sup>th</sup> Annual Media, Entertainment and Information Conference March 9, 2004

#### Safe Harbor

This presentation and management's public commentary contain certain forward-looking statements that are subject to risks and uncertainties. These statements are based on management's current knowledge and estimates of factors affecting the Company's operations. Actual results may differ materially from those currently anticipated.

Factors that could adversely affect future results include but are not limited to: downturns in national and/or local economies; a softening of the domestic advertising market; world, national, or local events that could disrupt broadcast television; increased consolidation among major advertisers or other events depressing the level of advertising spending; the unexpected loss of one or more major clients; changes in consumer reading, purchase, order, and/or television viewing patterns; unanticipated increases in paper, postage, printing, or syndicated programming costs; changes in television network affiliation agreements; technological developments affecting products or methods of distribution; changes in legislation and government regulations affecting the Company's industries; unexpected changes in interest rates; and any acquisitions and/or dispositions. The Company undertakes no obligation to update any forward-looking statement.

### Meredith Overview

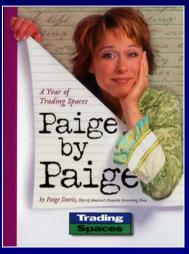


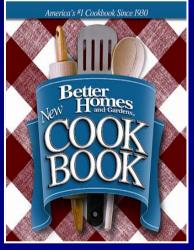


















#### **EPS Performance**



Earnings from continuing operations adjusted for special items and SFAS No. 142.

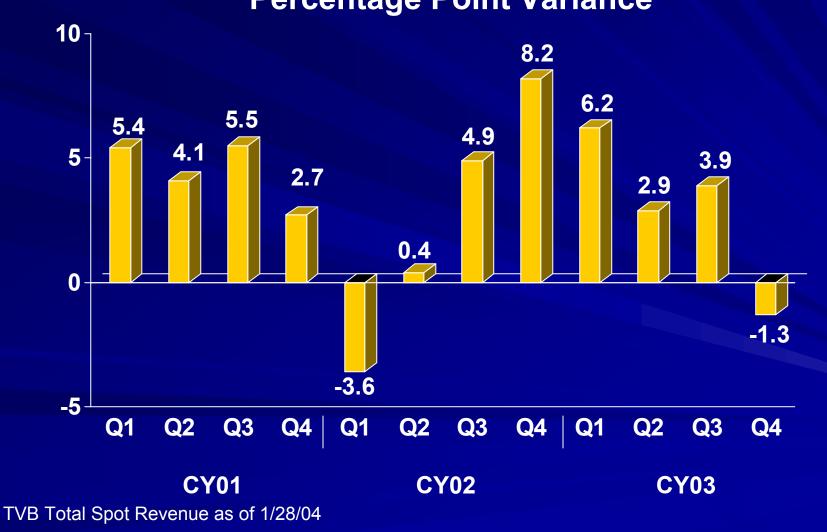
\*First Call Consensus estimate

Adjusted for stock splits

# Publishing PIB Advertising Pages MDP vs. Industry Average Percentage Point Variance



# Broadcasting TVB Spot Advertising MDP vs. Industry Average Percentage Point Variance



# Meredith Strategies

Expand Publishing's powerful base

Continue Broadcasting's turnaround

Strengthen our excellent financial position

# Long-term Financial Targets

#### **Annual EPS Growth**

- Low double digits in non-political years
- Mid-to-high teens in political years

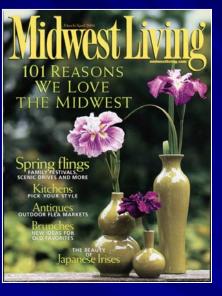
#### Segment Margins

- ■20% operating profit in Publishing
- 40% EBITDA in Broadcasting

## Publishing

















# Publishing Growth Strategies

- Grow and expand magazine portfolio
- Extend and develop brands
- Enhance product sales
- Capture potential in Hispanic market
- Expand non-magazine operations

# Magazine Advertising First Six Months FY 2004 Performance

	Ad Pag		
	FY 2004	FY 2003	<u>Change</u>
BHG	994	902	10%
LHJ	653	567	15%
Country Home*	448	334	34%
Traditional Home	475	349	36%
MORE	284	236	20%
Midwest Living	299	235	27%

<sup>\*</sup>Country Home published one additional issue in Fiscal 2004.

## Magazine Market Share

	6 Mos. FY 2004	6 Mos. FY 2003
Total Meredith	<u>6.7%</u>	<u>5.7%</u>
BHG	31.7%	31.3%
LHJ	12.6%	11.6%
Country Home	23.6%	16.6%
Traditional Home	19.4%	14.3%

Source: PIB revenues

Meredith is compared to all publishers. BHG and LHJ are compared to women's service field. Country Home is compared to Country Living, Home, House Beautiful, and Martha Stewart Living. Traditional Home is compared to Architectural Digest, House & Garden, House Beautiful, Metropolitan Home, and Elle Decor.

# Magazine Circulation

	2004		
	Rate		
<u>Magazine</u>	Base*	<u>Subscription</u>	<u>Newsstand</u>
BHG	7,600	96%	4%
LHJ	4,100	91%	9%
Country Home	1,250	87%	13%
Traditional Home	950	80%	20%
MORE	950	86%	14%
Midwest Living	900	92%	8%

<sup>\*</sup> In thousands

### Rate Base Growth

#### Mid-size Magazines

<u>Magazine</u>	<u>2004</u>	<u>2003</u>	<u>2002</u>	<u>2001</u>	<u>Change</u>
Country Home	1,250	1,200	1,100	1,000	250
Traditional Home	950	925	825	800	150
MORE	950	850	700	600	350
Midwest Living	900	850	815	815	85
Total	4,050	3,825	3,440	3,215	835

## Portfolio Expansion

- Expand audience to younger readers
- Enhance ad revenue
- Feed core titles
- Attract talent
- Areas of interest
  - Health
  - Parenting
  - Fitness



## **Brand Extension**

<u>Brand</u>	<u>Internet</u>	<u>Books</u>	Brand Licensing/ Product <u>Sales</u>	<u>Events</u>	Special <u>Pubs.</u>	Add'l Sub. <u>Titles</u>	Corner- stones
BHG	X	X	X	X	X	X	X
ABG	X		X	X	X	X	X
LHJ	X						X
MORE	X			X			

# Hispanic Market

#### Hispanic households

- Grow 37% from 2000 to 2010
- Represent 40% of total U.S. household growth
- Represent 13% of total U.S. households in 2010

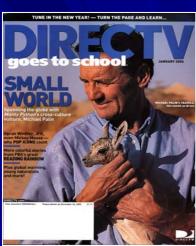
#### Meredith

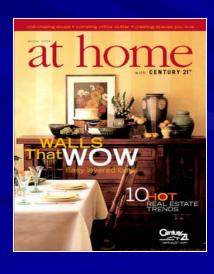
- Core competencies are relevant
- ABG and book publishing are entry
- 30% of Home Interiors' sales force is Hispanic
- Hired Director of Hispanic Ventures

# Integrated Marketing

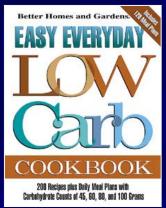
- FY2002—weak economy, 9-11
- FY2003–strongest year of new business development
- 2HFY 2004 and beyond
  - Retain existing relationships
  - Pursue new accounts







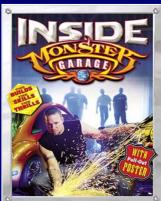


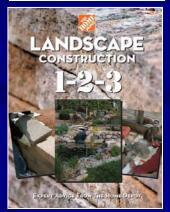












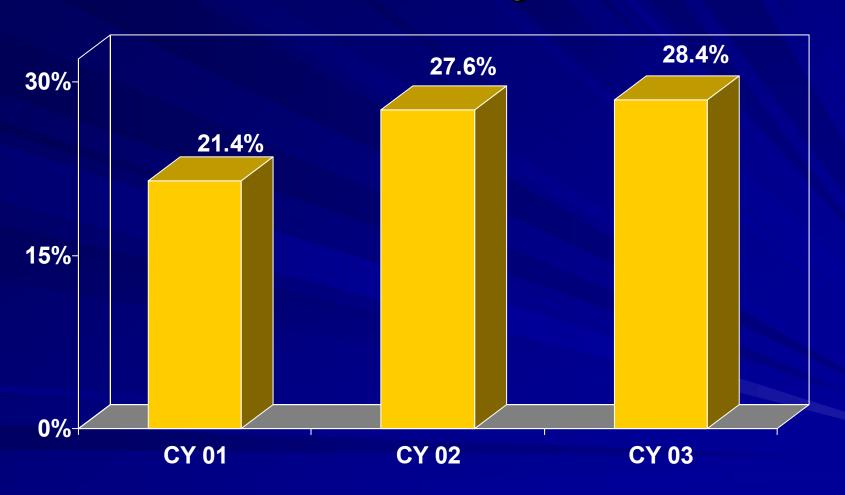
#### Books

- Develop Meredith content
- License brands
  - The Home Depot
  - Trading Spaces
  - HGTV
  - The Food Network
- Publish books based on
  - Personalities (Paige Davis)
  - New content

# **Broadcasting Group**



# Broadcasting EBITDA Margin



# **Growth Strategies**

- Strengthen news
- Sell aggressively
- Create additional sources
- Reduce programming costs

# February Sweeps Sign-on to sign-off Share

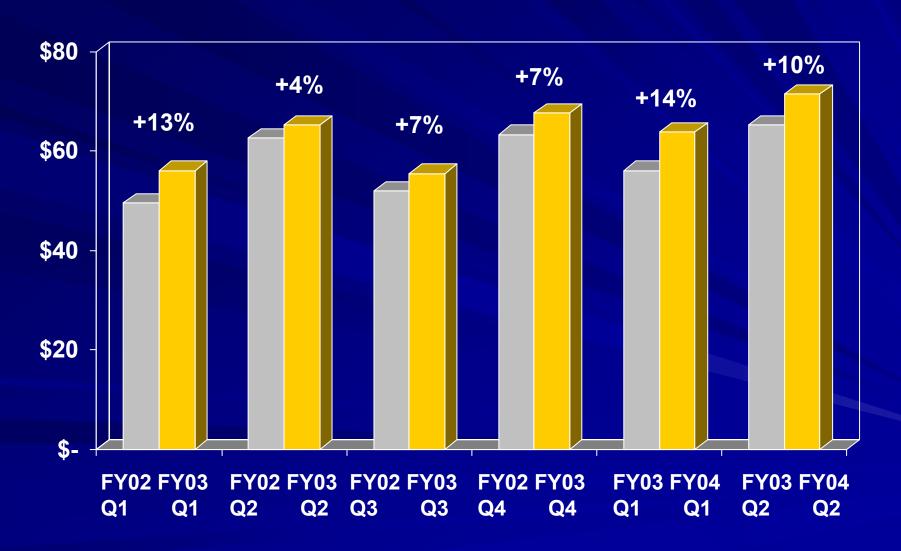
<u>Station</u>	Feb. 2004	Feb. 2002
WCGL-Atlanta	7	6
KPHO-Phoenix	8	6
KPTV-Portland	9	6
WFSB-Hartford	14	13
KCTV-K.C.	12	11

# February Sweeps

#### Late News Share

<u>Station</u>	<u>Feb. 2004</u>	<u>Feb. 2002</u>
WCGL-Atlanta	8	6
KPHO-Phoenix	10	7
KPTV-Portland	11	7
WFSB-Hartford	17	13
KCTV-K.C.	16	11
KVVU-Las Vegas	9	7

# Revenue Growth Same-station Non-political



# Cornerstone Programs Additional Revenue Source



In millions \*FY 2004 is annualized 1H FY 2004.

# Reduce Programming Costs Film Amortization



In millions \*FY 2004 is an estimate.

#### Continue the Momentum

- Realize upside in largest markets
- Leverage mid-size markets
- Explore duopolies and clusters
- Improve network diversity
- Expand reach
- Maintain geographic diversity

# Strong Cash Flow

#### **Calendar 2000-2003**

Share repurchases	<b>\$160</b>
Capital expenditures	140
Publishing acquisition	120
Dividends	70
Debt reduction	200
Total	<u>\$690</u>

### **Total Debt**



# **Dividend Payments**



<sup>\*</sup> Current rate Adjusted for stock splits

#### Outlook

- **Q3-04** 
  - –Magazine ad revenues + low-to-mid single digits
  - –Broadcast pacings + mid-teens
  - -EPS estimate \$0.62\* is achievable
- ■FY-04—\$2.09\* is achievable

<sup>\*</sup> First Call consensus

# Meredith Strategies

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Strengthen our excellent financial position